PRESS RELEASE



17 June 2025

Change to the Board of Directors

Kansai Airports has announced the following changes to its Board of Directors upon the expiration of the term of appointment. The change will take effect after the resolution of the ordinary shareholders' meeting scheduled for 27 June 2025.

■ Retirement (effective 27 June 2025)

Makoto Inoue	Outside Director
Xavier Huillard	Outside Director
Teruo Ozaki	Outside Director, Audit and Supervisory Committee Member

■ New Appointment (effective 27 June 2025)

Hidetake Takahashi	Outside Director
Rémi Maumon de Longevialle	Outside Director
Takayoshi Yamakawa	Outside Director, Audit and Supervisory Committee Member

■ Career Summary of New Directors

Hidetake Takahashi (13 January 1971)

January 2020	Executive Officer & Head of Energy and Eco Services Headquarters		
	Corporation		
January 2022	Managing Executive Officer		
January 2024	Senior Managing Executive Officer		
	Group Strategy Business Unit		
	Responsible for Global Investment Strategy		
June 2024	Member of the Board of Directors, Senior Managing Executive Officer		
January 2025	Member of the Board of Directors, Representative Executive Officer,		
	President and Chief Operating Officer (present position)		
	Responsible for Group Strategy Business Unit (present position)		

Rémi Maumon de Longevialle (29 June 1984)

June 2012	Structured Finance Team, VINCI Concessions
January 2015	M&A and Business Development Manager, VINCI Airports
September 2017	M&A and Business Development Director, VINCI Airports
April 2018	CFO, VINCI Airports
February 2025	CEO, VINCI Airports (present position)

Takayoshi Yamakawa (2 October 1965)

May 1999	Principal, The Boston Consulting Group
June 2000	Director & CTO, Dream Incubator Inc.
June 2005	Director & Vice President, Dream Incubator Inc.
June 2006	Director & President, Dream Incubator Inc.
July 2020	Representative Partner, Business Producer LLC (present position)
June 2021	Outside Director, Akatsuki Securities, Inc.
	(present position)
June 2022	Outside Director, FP Corporation
	(present position)
June 2022	Outside Director, Japan Securities Finance Co., Ltd.
	(present position)

■ Board of Directors from 27 June 2025

Position	Name	Status of Other Important Positions	
Representative Director and CEO	Yoshiyuki Yamaya	Representative Director & CEO, Kansai Airports Kobe	
Representative Director and Co-CEO	Benoit Rulleau	Representative Director & Co-CEO, Kansai Airports Kobe	
Outside Director	Hidetake Takahashi	Member of the Board of Directors, Representative Executive Officer, President and Chief Operating Officer Responsible for Group Strategy Business Unit, ORIX Corporation	
Outside Director	Nicolas Notebaert	CEO of Concessions at VINCI President of VINCI Airports, VINCI Autoroutes and VINCI Stadium	
Outside Director	Hiroaki Kimura	General Manager of Concession Business Development Department, Investment and Operation Headquarters, ORIX Corporation	
Outside Director	Rémi Maumon de Longevialle	CEO, VINCI Airports	
Outside Director, Audit and Supervisory Committee Member	Takayoshi Yamakawa	Representative Partner, Business Producer LLC Outside Director, Akatsuki Securities, Inc. Outside Director, FP Corporation Outside Director, Japan Securities Finance Co., Ltd.	
Outside Director, Audit and Supervisory Committee Member	Seiji Sato	Outside Director, Descente Ltd. Senior Advisor, Apollo Management Japan Ltd. Outside Director, Tokyo Boeki Holdings Corp.	
Outside Director, Audit and Supervisory Committee Member	Takao Matsumura	Advisor, Kansai Electric Power Co., Inc.	



Kansai Airports was established by a consortium made up of VINCI Airports and ORIX Corporation as its core members. Kansai Airports took over the operations of Kansai Itami Airport ("KIX") and Osaka Itami Airport ("ITAMI") from New Kansai International Airport Company ("NKIAC") and has been operating the two airports since 1 April 2016.

Kansai Airports Kobe, Kansai Airports' wholly-owned subsidiary, took over the operations of Kobe Airport ("KOBE") from Kobe City and started its business as an operating company on 1 April 2018.

Under the concept of "One Kansai Airports Group", Kansai Airports group strives to continuously improve its services for all airport guests through appropriate investments and efficient operations, with safety and security being the top priority. Kansai Airports group aims to maximize the potential of the three airports, for the benefit of the communities they serve.

For more information, please visit : http://www.kansai-airports.co.jp/en/

Kansai Airports

Location	1-banchi, Senshu-kuko kita, Izumisano- shi, Osaka	Shareholders	ORIX 40%, VINCI Airports 40%, Other investors 20% ¹
CompanyRepresentative Director and CEO:Yoshiyuki YamayaRepresentativesRepresentative Director and Co-CEO: Benoit Rulleau			
Business Scope Operation and management services, etc. of Kansai International Airport and Osaka International Airport			

Kansai Airports Kobe

Location	1-ban, Kobe-kuko, Chuo-ku, Kobe-shi, Hyogo	Shareholder	Kansai Airports 100%
Company	Representative Director and CEO: Yoshiyuki Yamaya		
Representatives	Representative Director and Co-CEO: Benoit Rulleau		
Business Scope	siness Scope Operation and management services, etc. of Kobe Airport		



ORIX Group was established in 1964 and is a corporate group active around the world in financing and investment, life insurance, banking, asset management, real estate, concession, environment and energy, automobile-related services, industrial/ICT equipment, ships and aircraft.We operate in around 30 countries and regions with approximately 34,000 people.We unite globally around our Purpose: "Finding Paths. Making Impact.", combining diverse expertise and innovative thinking to help our world develop in a sustainable way. For more information: https://www.orix.co.jp/grp/en/



VINCI Airports, as the leading private airport operator in the world, manages the development and operation of more than 70 airports located in 14 countries. VINCI Airports draws on its expertise as a comprehensive integrator to develop, finance, build and operate airports, leveraging its investment capability and know-how to optimise operational performance and modernise infrastructure while bringing about their environmental transition. In 2016, VINCI Airports became the first airport operator to commit to an international environmental strategy, setting itself the aim of reaching zero net emissions across the network by 2050. For more information: www.vinci-airports.com

¹ ASICS Corporation; Iwatani Corporation; Osaka Gas Co., Ltd.; Obayashi Corporation; OMRON Corporation; The Kansai Electric Power Company, Incorporated; Kintetsu Group Holding Co., Ltd.; Keihan Holdings Co., Ltd.; Suntory Holdings Limited; JTB Corp.; Sekisui House, Ltd.; Daikin Industries, Ltd.; Daiwa House Industry Co., Ltd.; Takenaka Corporation; Nankai Electric Railway Co., Ltd.; NIPPON TELEGRAPH AND TELEPHONE WEST CORPORATION; Panasonic Holdings Corporation; Hankyu Hanshin Holdings, Inc.; Rengo Co., Ltd.; The Senshu Ikeda Bank, Ltd.; Kiyo Holdings, Inc.; The Bank of Kyoto, Ltd.; THE SHIGA BANK, LtD.; The Nanto Bank, Ltd.; Nippon Life Insurance Company; Mizuho Bank, Ltd.; Sumitomo Mitsui Trust Bank, Limited; MUFG Bank, Ltd.; Resona Bank, Limited; and the Private Finance Initiative Promotion Corporation of Japan.

