



Change to the Board of Directors

Kansai Airports announced the following change to its Board of Directors upon the expiration of the term of appointment. The change will take effect after the resolution of the ordinary shareholders' meeting scheduled for June 29, 2021.

“We would like to express our cordial gratitude to Yoshihiko Miyauchi and Masayoshi Sato for their great contribution to the growth and success of the Kansai Airports Group,” commented the company’s Representative Director and CEO Yoshiyuki Yamaya and Representative Director and Co-CEO Benoit Rulleau.

■ Resignation (effective June 29, 2021)

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| Yoshihiko Miyauchi | Director |
| Masayoshi Sato | Director, Audit and Supervisory Committee Member |

■ New Appointment (effective June 29, 2021)

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| Shuji Irie | Director |
| Teruo Ozaki | Director, Audit and Supervisory Committee Member |

■ Career Summary of New Directors

Shuji Irie (Born on March 14, 1963)

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| January 2013 | Executive Officer, ORIX Corporation |
| January 2014 | Head of Investment and Operation Headquarters, ORIX Corporation (To the present) |
| January 2016 | Managing Executive Officer Responsible for Concession Business Development, ORIX Corporation |
| June 2018 | Member of the Board of Directors, Managing Executive Officer, ORIX Corporation |
| January 2020 | Member of the Board of Directors, Senior Managing Executive Officer, ORIX Corporation (To the present) |

Teruo Ozaki (Born on December 29, 1944)

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| November 1974 | Registered as certified public accountant |
| October 2003 | Established Teruo Ozaki & Co. (To the present) |
| June 2015 | Outside Audit & Supervisory Board Member of Inui Global Logistics Co., Ltd. |
| November 2015 | Executive Director, ORIX JREIT Inc. (To the present) |

■ Board of Directors from June 29, 2021

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|---|-------------------|--|
| Representative Director and CEO | Yoshiyuki Yamaya | N/A |
| Representative Director and Co-CEO | Benoit Rulleau | N/A |
| Director* | Makoto Inoue | Director, Representative Executive Officer, President and CEO, ORIX Corporation |
| Director* | Xavier Huillard | Chairman and CEO, VINCI |
| Director* | Shuji Irie | Member of the Board of Directors, Senior Managing Executive Officer, Head of Investment and Operation Headquarters, ORIX Corporation |
| Director* | Nicolas Notebaert | CEO, VINCI Concessions President, VINCI Airports |
| Director, Audit and Supervisory Committee Member* | Teruo Ozaki | Teruo Ozaki & Co. Executive Director, ORIX JREIT Inc. |
| Director, Audit and Supervisory Committee Member* | Katsumi Nakamura | Director, KITO Corporation Senior Advisor, Blackstone Group |
| Director, Audit and Supervisory Committee Member* | Toyokazu Misono | Director, Representative Executive Officer, Vice President, KEPCO |

* Outside Directors

Contact Information

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Kansai Airports was established by a consortium made up of VINCI Airports and ORIX Corporation as its core members. Kansai Airports took over the operations of Kansai International Airport (“KIX”) and Osaka International Airport (“ITAMI”) from New Kansai International Airport Company (“NKIAC”) and has been operating the two airports since April 1, 2016.

Kansai Airports Kobe, Kansai Airports’ wholly-owned subsidiary, took over the operations of Kobe Airport (“KOBE”) from Kobe City and started its business as an operating company on April 1, 2018.

Under the concept of “One Kansai Airports Group”, Kansai Airports group strives to continuously improve its services for all airport guests through appropriate investments and efficient operations, with safety and security being the top priority. Kansai Airports group aims to maximize the potential of the three airports, for the benefit of the communities they serve.

For more information, please visit : <http://www.kansai-airports.co.jp/en/>

Kansai Airports

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|-------------------------|---|--------------|--|
| Location | 1-banchi, Senshu-kuko kita, Izumisano-shi, Osaka | Shareholders | ORIX 40%, VINCI Airports 40%, Other investors 20% ¹ |
| Company Representatives | Representative Director and CEO: Yoshiyuki Yamaya Representative Director and Co-CEO: Benoit Rulleau | | |
| Business Scope | Operation and management services, etc. of Kansai International Airport and Osaka International Airport | | |

Kansai Airports Kobe

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|-------------------------|---|-------------|----------------------|
| Location | 1-ban, Kobe-kuko, Chuo-ku, Kobe-shi, Hyogo | Shareholder | Kansai Airports 100% |
| Company Representatives | Representative Director and CEO: Yoshiyuki Yamaya Representative Director and Co-CEO: Benoit Rulleau | | |
| Business Scope | Operation and management services, etc. of Kobe Airport | | |



About ORIX:

ORIX Corporation (TSE: 8591; NYSE: IX) is a financial services group which provides innovative products and services to its customers by constantly pursuing new businesses.

Established in 1964, from its start in the leasing business, ORIX has advanced into neighboring fields and at present has expanded into lending, investment, life insurance, banking, asset management, automobile related, real estate and environment and energy related businesses. Since entering Hong Kong in 1971, ORIX has spread its businesses globally by establishing locations in 31 countries and regions across the world.

Going forward, ORIX intends to utilize its strengths and expertise, which generate new value, to establish an independent ORIX business model that continues to evolve perpetually. In this way, ORIX will engage in business activities that instill vitality in its companies and workforce, and thereby contribute to society. For more details, please visit our website: <https://www.orix.co.jp/grp/en/>

(As of March 31, 2021)



VINCI Airports, the leading private airport operator in the world, manages 45 airports in 12 countries in Europe, Asia and the Americas. We harness our expertise as a comprehensive integrator to develop, finance, build and operate airports, while leveraging our investment capability and expertise in optimising operational performance, modernising infrastructure and driving environmental transition. VINCI Airports became the first airport operator to start rolling out an international environmental strategy, in 2016, with a view to achieving net zero emissions throughout its network by 2050.

www.vinci-airports.com

¹ ASICS Corporation; Iwatani Corporation; Osaka Gas Co., Ltd.; Obayashi Corporation; OMRON Corporation; The Kansai Electric Power Company, Incorporated; Kintetsu Group Holding Co., Ltd.; Keihan Holdings Co., Ltd.; Suntory Holdings Limited; JTB Corp.; Sekisui House, Ltd.; Daikin Industries, Ltd.; Daiwa House Industry Co., Ltd.; Takenaka Corporation; Nankai Electric Railway Co., Ltd.; NIPPON TELEGRAPH AND TELEPHONE WEST CORPORATION; Panasonic Corporation; Hankyu Hanshin Holdings, Inc.; Rengo Co., Ltd.; The Senshu Ikeda Bank, Ltd.; Kiyo Holdings, Inc.; The Bank of Kyoto, Ltd.; THE SHIGA BANK, LTD.; The Nanto Bank, Ltd.; Nippon Life Insurance Company; Mizuho Bank, Ltd.; Sumitomo Mitsui Trust Bank, Limited; MUFG Bank, Ltd.; Resona Bank, Limited; and the Private Finance Initiative Promotion Corporation of Japan.