

KIX to launch new operation center & crisis management group to enhance emergency preparedness

Kansai Airports today announced that it will establish new KOC (KIX Operation Center) along with KIX Joint Crisis Management Group on April 1, 2019.

The new center is designed to enhance day-to-day operations in a collaborative environment that facilitates communications between related organizations. The move is to ensure well-coordinated responses and speedy recovery during an emergency as an extension of normal duties. Meanwhile, KIX Joint Crisis Management Group, when activated in an emergency, pulls together 30 stakeholders both on and off airport, enabling expedited information sharing and increased cooperation.

Kansai Airports is committed to maintaining a safe and secure airport environment to provide all guests with a relaxed and comfortable experience.

New KOC (KIX Operation Center):

New KOC features centralized coordination and management for passenger service, airport access and facility monitoring on top of the existing functions such as security and disaster management as well as airfield operations and maintenance in the restricted area including runways. Running 24 hours a day, 365 days a year, the center centralizes airport-wide communications and information in an environment that facilitates cross-functional cooperation.



KIX Joint Crisis Management Group:

KIX Joint Crisis Management Group is designed to enhance information sharing and collaboration in handling all types of emergency situations at KIX; the 30 members gather together in an emergency. The group is also aimed at keeping close communication on a daily basis.

Contact Information for Inquiries Branding & Corporate Communications Planning & Administration TEL: +81-72-455-2201 KANSAI AIRPORTS Shaping a New Journey



Kansai Airports was established by a consortium made up of VINCI Airports and ORIX Corporation as its core members. Kansai Airports took over the operations of Kansai International Airport ("KIX") and Osaka International Airport ("ITAMI") from New Kansai International Airport Company ("NKIAC") and has been operating the two airports since April 1, 2016.

Kansai Airports Kobe, Kansai Airports' wholly-owned subsidiary, took over the operations of Kobe Airport ("KOBE") from Kobe City and started its business as an operating company on April 1, 2018.

Under the concept of "One Kansai Airports Group", Kansai Airports group strives to continuously improve its services for all airport guests through appropriate investments and efficient operations, with safety and security being the top priority. Kansai Airports group aims to maximize the potential of the three airports, for the benefit of the communities they serve.

For more information, please visit : http://www.kansai-airports.co.jp/en/

Kansai Airports

| Location | 1-banchi, Senshu-kuko kita, Izumisano-shi, Osaka | Shareholders | ORIX 40%, VINCI Airports 40%, Other investors 20% ¹ |
|----------------------------|--|--------------|--|
| Company Representatives | Representative Director and CEO:Yoshiyuki Yamaya Representative Director and Co-CEO: Emmanuel Menanteau | | |
| Business Scope | Operation and management services, etc. of Kansai International Airport and Osaka International Airport | | |

Kansai Airports Kobe

| Location | 1-ban, Kobe-kuko, Chuo-ku, Kobe-shi, Hyogo | Shareholder | Kansai Airports 100% |
|----------------------------|---|-------------|----------------------|
| Company Representatives | Representative Director and CEO: Yoshiyuki Yamaya Representative Director and Co-CEO: Emmanuel Menanteau | | |
| Business Scope | Operation and management services, etc. of Kobe Airport | | |

ORIX

ORIX Corporation (TSE: 8591; NYSE: IX) is an opportunistic, diversified, innovation-driven global powerhouse with a proven track record of profitability. Established in 1964, ORIX at present operates a diverse portfolio of businesses in the operations, financial services, and investment spaces. ORIX's highly complementary business activities span industries including: energy, private equity, infrastructure, automotive, ship and aircraft, real estate and retail financial services. ORIX has also spread its business globally by establishing locations in a total of 38 countries and regions across the world. Through its business activities, ORIX has long been committed to corporate citizenship and environmental sustainability. For more details, please visit our website: http://www.orix.co.jp/grp/en/

VINCI Airports, a top 5 global player in the international airport sector, manages the development and operations of 44 airports located in France, Portugal (including the hub of Lisbon), United-Kingdom, Sweden, Cambodia, Japan, United States of America, Dominican Republic, Costa Rica, Chile and Brazil. Served by more than 250 airlines, VINCI Airports' network handled 180 million passengers in 2017. Through its expertise as a comprehensive integrator and the professionalism of its 12,000 employees, VINCI Airports develops, finances, builds and operates airports, leveraging its investment capability, international network and know-how to optimize the management and performance of existing airport infrastructure, facility extensions and new construction. In 2017, its annual revenue for managed activities amounted to ξ 3.2 bn, for a consolidated revenue of ξ 1.4 bn.

More comprehensive information is available on www.vinci-airports.com

¹ ASICS Corporation; Iwatani Corporation; Osaka Gas Co., Ltd.; Obayashi Corporation; OMRON Corporation; The Kansai Electric Power Company, Incorporated; Kintetsu Group Holding Co., Ltd.; Keihan Holdings Co., Ltd.; Suntory Holdings Limited; JTB Corp.; Sekisui House, Ltd.; Daikin Industries, Ltd.; Daiwa House Industry Co., Ltd.; Takenaka Corporation; Nankai Electric Railway Co., Ltd.; NIPPON TELEGRAPH AND TELEPHONE WEST CORPORATION; Panasonic Corporation; Hankyu Hanshin Holdings, Inc.; Rengo Co., Ltd.; The Senshu Ikeda Bank, Ltd.; Kiyo Holdings, Inc.; The Bank of Kyoto, Ltd.; THE SHIGA BANK, LTD.; The Nanto Bank, Ltd.; Nippon Life Insurance Company; Mizuho Bank, Ltd.; Sumitomo Mitsui Trust Bank, Limited; MUFG Bank, Ltd.; Resona Bank, Limited; and the Private Finance Initiative Promotion Corporation of Japan.

